



In Attendance:

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| Michael Nettleton | Chair |
| Paul McDevitt | Vice-Chair |
| Dr. Eric Fonberg | Past Chair |
| Douglas Armstrong | Member |
| Michael Boyce | Member |
| Jo Anne Butler | Member |
| Barb Cooney | Member |
| Dr. Ian Dawe | Member |
| Scott Dudgeon | Member |
| Michael Dewson | Member |
| Brian Hart | Member |
| Abdul Mawji | Member |
| Dr. Barbara Mildon | Member |
| Surinder Razdan | Member |
| Glenna Raymond | Secretary and CEO |

Absent: Dr. Karen De Freitas Member

Staff:

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| Tariq Asmi | VP Regional Services |
| Jennifer Clark | Executive Director, Foundation |
| Paula Arscott | Interim Executive Director, Foundation |
| Dr. Phil Klassen | VP Medical Services |
| Karim Mamdani | Chief Operating Officer |
| Sheila Neuburger | VP Clinical Services |

Recording Secretary: Pam Porter Corporate Executive Assistant

| No. | Agenda Item | Action / Decision |
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| 1. | Welcome & Call to Order <ul style="list-style-type: none"> ▪ Meeting called to order by M. Nettleton at 18:33 | |
| 2. | Declaration of Conflict of Interest | None |
| 3. | Confirmation of Agenda | Moved by B. Cooney Seconded by A. Mawji Carried |
| 4. | Consent Agenda: <ul style="list-style-type: none"> a) Minutes of prior meeting* b) Audit & Compliance* c) CEO Report * d) PIC Report* <ul style="list-style-type: none"> ▪ Questions for clarification were addressed to the Chair of Audit & Compliance, and the CEO. | |

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| | <p>Motion: That the Consent Agenda be approved as presented on Appendix A.</p> | <p>Moved by D. Armstrong Seconded by E. Fonberg Carried</p> |
| <p>5.</p> | <p>Chair’s Remarks:</p> <ul style="list-style-type: none"> ▪ Employer Champion Award presentation took place today at Ontario Shores. I had the opportunity to receive the certificate on behalf of the organization. This is a Provincial award accepted by Leeanne Davis in Human Resources who is responsible for the program. ▪ No formal communication around operational funding has been provided, however the Deputy Minister has given the LHIN some direction. ▪ Proactive disclosure related to executive compensation by Ontario Shores has been completed and published. | |
| <p>6. 6.1</p> | <p>Items for Discussion</p> <p>Foundation Update:</p> <ul style="list-style-type: none"> ▪ Presentation provided by D. Carter, Foundation Chair, J. Clark, Executive Director and P. Arscott, Interim Executive Director. ▪ Highlighted areas of discussion around the fundraising strategy, disbursement strategy and human resources. ▪ M. Nettleton and D. Carter will meet to discuss a mechanism for building a strong relationship, and reporting on a regular basis to the Board. ▪ The Board recognized J. Clark’s commitment to the Foundation in the excellent start-up work. | |
| | <p>Motion: That Ontario Shores Centre for Mental Health Sciences Board of Directors commit to supporting the ongoing growth and development of Ontario Shores Foundation for Mental Health and present to the Finance and Quality Committee a review of the options for a gift extension and request the Foundation to report quarterly to the Board Finance and Quality Committee on its fundraising progress strategy.</p> | <p>Moved by S. Dudgeon Seconded by B. Hart Carried</p> |
| <p>6.2</p> | <p>Shared Governance: (White Paper):</p> <ul style="list-style-type: none"> ▪ Prepared by B. Hart, M. Dewson, B. Mildon & G. Raymond. ▪ To facilitate Board discussion around shared governance regarding the concept and different types and models. ▪ Examine enablers and barriers to success and sustainability of shared governance arrangements. ▪ Overall the paper provides the foundation for the Board’s continued discussion regarding shared governance as it continues to unfold at Ontario Shores and in the healthcare system at large. ▪ Possible implications in finances, accountability and workload in the future. <p><u>Discussion was invited around the following questions:</u></p> <ul style="list-style-type: none"> ▪ Does Ontario Shores’ vision of “Community Governance” remain relevant? ▪ What key enabler of shared governance could we strengthen? | |

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| 6.3 | <ul style="list-style-type: none"> ▪ What key barrier to shared governance could we reduce or remove? ▪ What are the indicators of success in our quest to model and advance shared governance? <p>LHIN Review:</p> <ul style="list-style-type: none"> ▪ Prepared by G. Raymond and T. Asmi for Board member discussion around the LHIN review process, legislation and hospital participation. ▪ E. Fonberg noted his interest in participating in a sub group. <p><u>Discussion invited around the following questions:</u></p> <ul style="list-style-type: none"> ▪ Does Ontario Shores want to provide input to LHIN review (assuming opportunities to do so)? <ul style="list-style-type: none"> - Board confirmed interest in being part of the review process and instructed management monitor an opportunity for submission. ▪ If yes, how best to develop a clear and relevant position ▪ How would Board like to move forward? | |
| 7. | Other Business | |
| 8. | <p>Next Meeting:</p> <ul style="list-style-type: none"> ▪ Wednesday February 8, 2012 | |
| 8.1 | <p>Motion: To adjourn the Meeting at 20:56</p> | <p>Moved by E. Fonberg Seconded by B. Cooney Carried</p> |
| 9. | In-Camera | |