



<b>In Attendance:</b>	Michael Nettleton	Chair
	Paul McDevitt	Vice-Chair
	Michael Boyce	Member
	Dr. Elizabeth Coleman	Ex-Officio Member, MSA President
	Barb Cooney	Member
	Dr. Ian Dawe	Ex-Officio Member, PIC
	Michael Dewson	Member
	Scott Dudgeon	Member (via telec. 18:30-19:45)
	Dale Goldhawk	Member
	Karim Mamdani	Ex-Officio Member, Secretary and CEO
	Dr. Barbara Mildon	Ex-Officio Member, CNE
	Ted Moroz	Member
	Surinder Razdan	Member
<b>Absent:</b>	JoAnne Butler	Member
	Viraj Desai	Member
	Donald Morrison	Member
<b>Staff:</b>	Neil Hannam	Executive Director, Foundation
	Dr. Phil Klassen	VP Medical Services (via telec)
	Sheila Neuburger	EVP Clinical Services
<b>Recording Secretary:</b>	Pam Porter	Corporate Executive Assistant

No.	Agenda Item	Action / Decision
1.	<p><b>Welcome &amp; Call to Order</b></p> <ul style="list-style-type: none"> <li>▪ Meeting called to order by M. Nettleton at 18:28</li> <li>▪ M. Nettleton introduced new member Ted Moroz. Ted is the President of The Beer Store. Ted's areas of expertise include management logistics, human resources and fundraising. He is also the Vice-Chair of the Leukemia and Lymphoma Society Board and has some experience with fundraising.</li> <li>▪ We will also be joined at the Retreat by our other new member, Tahira Hassan. Tahira's areas of expertise include, accounting, supply chain, and public board experience.</li> <li>▪ M. Nettleton advised that he received correspondence since the last board meeting from Don Morrison. Don has decided to step down from the board due to personal reasons. Don noted that the Management Team has his highest respect, and the board is one of the best he has ever served on. On behalf of the Board, M. Nettleton expressed gratitude for Don's contribution on the board, and in particular with regard to the investment policy process.</li> </ul>	
2	<b>Declaration of Conflict of Interest:</b>	

	<ul style="list-style-type: none"> <li>▪ No conflicts to declare</li> </ul>	
<b>3.</b>	<b>Confirmation of Agenda</b>	Moved by B. Cooney Seconded D. Goldhawk Carried
<b>4.</b>	<p><b>Consent Agenda:</b></p> <ul style="list-style-type: none"> <li>a) Minutes of Feb. 12-14 Board meeting</li> <li>b) Audit &amp; Compliance Committee Report of Mar. 3-14</li> <li>c) Finance &amp; Quality Committee Report of Feb. 26-14</li> <li>d) Governance &amp; Compensation Committee Report Mar. 19-14 circulated at the Board Meeting.</li> </ul> <ul style="list-style-type: none"> <li>▪ Exception: B. Cooney requested the Governance &amp; Compensation recruitment of candidate motion #1 be moved for discussion under item 7.</li> </ul> <p><b>Motion:</b> <b>That the Consent Agenda be approved as presented in Appendix A with exceptions as noted in item 4.</b></p>	Moved by B. Cooney Seconded by M. Dewson Carried
<b>5.</b>	<p><b>Chair's Remarks</b></p> <ul style="list-style-type: none"> <li>▪ The new eating disorders program was announced at Ontario Shores yesterday. Minister Deb Matthews spoke, as did Minister Piruzza. Cynthia Weaver and Mark Fadel provided an impressive tour of the unit, responding to questions knowledgeably, and representing Ontario Shores admirably. Dr. Pinhas spoke of the many benefits this program will provide youth suffering from eating disorders. We then heard from Eva, who has been struggling with anorexia since she was 14. Eva shared her recovery journey. Other Board Members present - M. Boyce and B. Cooney.</li> <li>▪ The competition for Central East LHIN Mental Health &amp; Addiction physician lead is progressing, the announcement will take place in May.</li> <li>▪ The Foundation Board is continuing its recruitment and welcomes any connections members of this board would like to offer.</li> </ul>	
<b>6.</b> <b>6.1</b>	<p><b>Reports</b></p> <p><b>CEO Report Highlights</b></p> <ul style="list-style-type: none"> <li>▪ On February 26, Central East LHIN Board of Directors approved a motion which sets the stage for planning of a Hospital Information System (HIS) within the region. Hospitals in the Central East LHIN will partner in a facilitated integration planning process to develop a common (HIS). Ontario Shores has completed our (HIS) which the LHIN has acknowledged and would like us at the table during discussions. I have been approached to be on the panel in selecting the firm that will facilitate the conversation within the LHIN.</li> <li>▪ We had our annual floor hockey scrimmage at Ontario Shores, patients vs DRPS. There was a skills contest and awards ceremony, and appearance from the Whitby Fury Jr A team.</li> </ul>	Moved by B. Cooney Seconded by P. McDevitt Carried

- March 3 at Queens Park, I attended Durham Region Day featuring participation by key stakeholders, Durham MPPs and Provincial Ministers, with greetings from Premier Kathleen Wynne.
- March 6 I presented an update on our work in geriatrics and dementia to Durham’s Health and Social Services. Focus was on dementia and they are aware of the work we are doing,
- The Government of Ontario announced on March 6, plans to introduce multi-faceted accountability legislation that, if passed would impact hospitals, long-term care homes and community care access centres by creating a Patient Ombudsman to help resolve complaints, and set compensation frameworks for senior executives. Monitoring the situation, have sent a letter to the Ministry on behalf of the Group of 4 Hospitals addressing the issue of patient relations.
- In partnership with Bell and Ontario Shores Foundation, Clara’s Big Ride takes place this Saturday. As well, we are hosting a skate with Clara on Friday evening. K. Mamdani circulated details.

6.2

**PIC Report Highlights**

- Dr. Dawe provided the Board with highlights from the March meeting of the Medical Advisory Committee with particular focus on the positive feedback received with regard to the pilot project around the LOCUS tool.
- Article around a recent publication causing quite a lot of controversy in psychiatry.
- Smoking Cessation article that brings together 26 systemic reviews and meta-analysis. It is conclusive that smoking kills our patients’ decades earlier than their expected life span. In the article there is evidence that smoking cessation improves the mental health of people. If we do not address smoking cessation then we are not providing our patients the best mental health care.
- A Plan to Reduce Emergency Room “Boarding” of Psychiatric Patients, this paper does a nice job of straight forward solutions that could, if implemented, help in solving the problem.
- Central East LHIN Mental Health and Addiction Physician Lead – all 3 applicants on the short list for this exciting position were MDs from Ontario Shores, a testament to our recruitment and development of the next generation of physician leaders.

Moved by P. McDevitt  
 Seconded by M. Boyce  
 Carried

7.

**Items for Discussion**

7a

**Governance & Compensation Committee Report**

- Following the resignation of D. Morrison, B. Cooney contacted the recruitment firm that has assisted us recently with 2 very good candidates. In the recent recruitment process there were 3 very strong candidates. The Governance and Compensation Committee are to recommend a third candidate, Judy Geary for Board Membership,
- J. Geary is a public sector executive retired from WSIB. Judy’s

areas of expertise include, operationalizing strategies, contribution to key operational goals, case management and program development.

**Motion #1**

**The GCC and Recruitment Panel recommends to the Board one candidate for Board membership; Judy Geary effective immediately.**

Moved by P. McDevitt  
Seconded by S. Razdan  
Carried

7.1

QIP Briefing Note

- The narrative provided accompanies the QIP and will be submitted to HQO once board approval has been received.

**Motion:**

**The Board has reviewed the Ontario Shores 2014/15 QIP and approves it. Furthermore, the Board directs management to implement the Plan and to provide periodic reporting to the Board.**

Moved by B. Cooney  
Seconded by P. McDevitt  
Carried

7.2

Whitepaper on Transitions

- Background – discussed at our last retreat, the Governance and Compensation Committee asked that a paper with a focus on transitions in care be developed. Today provides an opportunity for feedback on the draft paper.
- Looking for thoughts/questions and general observations.
- Based on discussion at this meeting key questions are:
  - What is the scale, outcomes, and issues we are trying to solve?
  - How do we establish the number and complexity of interactions that assist in patient care transitions?
  - How do we answer the questions of the right partners?
- Agreed to take the whitepaper draft as is, for further discussion at the retreat.

8.

**Other Business**

8.1

Retreat Planning Update

- Have met twice with the facilitator, Georgina from KPMG.
- Draft agenda provided in the meeting package for review and feedback.
- Key points addressed were - Current health system environment, governance, and sustainability
- The focus of the retreat is to come away with clear outcomes and directions for the board.
- Pre-reading will be posted to SharePoint by this Friday.

8.2

**Stakeholder Relations**

- Ontario Shores Stakeholder Engagement Plan was presented to the Board of Directors last September. Its focus is to support, and bring together stakeholder activities highlighted through separate action plans, such as: SMT Visibility Plan, CEO Visibility Plan, Government Relations Plan, Academic Plan, Communications Plan and Forensic PR Strategy. K. Mamdani outlined tactics in key activities for the past 6 months in each of these areas.
- A plan and process has been created to record this work, and a

	<p>toolkit resource is being finalized.</p> <ul style="list-style-type: none"> <li>▪ Yet to be launched is the piece around visits to the MPP offices and will be working on arrangements in the next few months. Board members may be invited for visits within their riding.</li> </ul>	
<p><b>9.</b></p>	<p><b>Next Meeting and Adjournment</b></p> <ul style="list-style-type: none"> <li>▪ Next regular meeting – May 14, 2014</li> <li>▪ Reminder Board Retreat April 10 -12 scheduled to begin at 17:00 hours Thursday, and end 12:30 hours on Saturday.</li> </ul> <p><b>Motion:</b> <b>To adjourn the meeting at 19:54 hours</b></p>	<p>Moved by D. Goldhawk Seconded by B. Cooney Carried</p>

Approve May 14-14